

About behavioural styles

Identify personal styles

What makes us who we are?

People are a blend of four styles.

Myprofile calls these styles, Driver, Promoter, Supporter and Administrator.

We measure the intensity of each style using a questionnaire. We ask people to tell us what they think describes them the most and what describes them the least. We analyse the answers and produce a personal profile report

Psychometric tests are well proven and reliable and widely used in pre-employment assessment, team building, people management and leadership programs.

People have an inbuilt predominance to act and behave in a certain way. This is our normal behaviour. We develop our own style from a very early age.

Lets look at each of the four styles

Our 4 Personality Styles



Drivers



- Do it now, can do attitude
- Goal oriented & a self starter
- Assertive & Competitive
- Results oriented
- Task & information focused
- Decisive & want control
- Fast paced often impatient
- Prepared to take risks
- Problem solvers

Promoters



- Want to be noticed
- People oriented
- Direct & open
- Animated & emotional
- Creative, enthusiastic leaders
- Lots of ideas, bubbly, outgoing
- Fast paced & spontaneous
- Prefer working with others
- Excellent persuasive skills

Supporters



- Want to get along
- People oriented team players
- Help others & solve conflicts
- Relaxed & friendly
- Slower paced
- Cautious, risk averse
- Enjoy harmony & trust
- Patient & cooperative
- Dependable & predictable
- Avoid conflict & good listeners

Administrators

[Analysers]



- Want to get it right
- Accurate & meticulous
- Logical task & information focused
- Detail oriented & precise
- Slower paced, quality not quantity
- Cautious & risk averse
- Problem solvers
- Structured and orderly
- Dependable & predictable
- Set high standards

Four basic styles produce 16 combinations

We can be combinations of each of the four styles and most people are a blend of two styles.

| Driver director new opportunities | Driver Promoter adventurer dominance & independence | Promoter Driver enthusiast Influencing people | Promoter socialiser social approval |
|----------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------|
| Driver Administrator pioneer direct tasks | Driver Supporter producer bigger & better | Promoter Administrator impresser win with flair | Promoter Supporter helper friendship |
| Administrator Driver master-mind personal accomplishment | Administrator Promoter assessor accomplishing goals with excellence | Supporter Driver go-getter steady flow of more accomplishments | Supporter Promoter harmoniser approval from helping others |
| Administrator thinker | Administrator Supporter | Supporter Administrator | Supporter relater |

How styles think





Administrators

Supporters

Left Brain

Drivers Promoters

Right Brain

Interested in Features & Details

Interested in Benefits & Big Picture

Styles at work

| | Drivers | Promoters | Supporters | Administrators |
|-------------------------------|----------------------------|----------------------------------|-------------------------------|---------------------------------------|
| Managing | Challenge me | Get me involved | Show me how I can help | Give me time to do it right |
| Working pace | Fast | Quick | Measured | Slow |
| Level of Risk | High | Moderate | Low | Low |
| Problem Solving | Lets find a quick solution | Lets work together to solve this | Let me think about this first | Let me consider this from every point |
| Level of Planning | Conceptual | Tactical | Operational | Strategic |
| Adaptability to Change | Eager | Willing | Reluctant | Cautious |
| Preferred working environment | Busy & Formal | Stimulating & Social | Friendly & Structured | Organised & Formal |

Styles by Career

Drivers

Drivers tend to do well in subjects that don't bore them. They hate sitting still. They are doers so activity where they can express their freedom and individuality are best. They are make great tacticians and are always on the look for a good ideas. Not surprising that most entrepreneurs are Drivers. They are also artistic creators and developers, excelling at jobs that require creativity.

Fire-fighter

Actor Advertising Executive Art Director Athlete Auctioneer Barrister **Building Inspector Business Consultants** Buver Chef Choreographer

City Manager

Composer

Consultants

Entrepreneur

Film Director

Fashion Designer

Fund Manager **General Manager** Graphic Designer Industrial Designer Interior Decorator Lawyer Marketing Mechanic Medical Administrator Mortgage Brokers Musician **Negotiators News Broadcaster** Novelist Painter

Paramedic **Pilots** Police Officer **Production Coordinator** Radio Announcer Real Estate Restaurateur Sales Consultant Sculptor Security Guard Self Employed **Show Business** Solicitor Sports Announcer Stockbroker Surgeon **Travel Agent**

Promoters

Promoters have a gift for working with people and forming positive working relationships. They are optimistic and have excellent communication skills. They are influential, highly intuitive and sensitive to others. Any subject that allows them to express themselves in words is a natural fit. Having strong people skills Promoters often become leaders in their career fields where they manage people in their special wav.

Actors Advertising **Beauty Therapist** Canvassing Career Counsellor Child Care Civil Rights Coach Conference Organiser Minister of religion Consumer Protection **Creative Writing Dancers** Dietician Director Drama Coach Editor Environmentalist **Exhibition Organiser** Finance Hospitality **Human Resources**

Journalist Lawver Lecturer Life Coach Literature Management Marketing Mentors Motivational Speaker Motivators Nursina Personal Assistant Philosophy Politician **Project Engineer** Promoting **Psychiatrist Psvchologist Public Relations** Publican

Publishina Real Estate Agent Recruitment Consultant Retail Assistant Sales & Marketing School Counsellor Self Employed Social Counsellor Sociology Solicitor Teacher Team Leader **Technical Writing** Theatrical Agent Theology **Therapist** Tour Guide Trainer TV Documentary Producer

Veterinarian

Welfare Workers

Styles by Career

Supporters

Supporters have a great talent for logistics, - supplies, schedules, distribution and similar tasks. They keep the world running. They have a keen eye for everything in its place and accept rules and procedures. They are practical and enjoy business and commerce. Supporters enjoy working with people and managing operations. They have a talent for quality control and regulatory compliance. They excel at providing their company with goods and services and seeing to the health and welfare of employees and family. Supporters are interested in protecting people.

Administrator Air Traffic Control **Business Manager** Charitable Organizations Judge **Child Care** Company Secretary Counselina Credit Controller Customer Service **Customs Officer** Database Administrator Office Manager Dentist **Distribution Manager** Doctor Draughtsman **Engineering Manager** Fire Chief Flight Attendant **Florist**

Funeral Director

Health Inspector

Hospital Administrator Hospitality **Hotel Manager** Landscape Gardener Lecturer Librarian Life Style Coach Museum Curator Nurse Optometrist Painter **Pharmacist** Photographer **Physiotherapist** Plumber **Police Chief** Private Investigator **Production Supervisor Project Engineer**

Property Manager Psychologist Purchasing Quality Controller Real Éstate Receptionist Research and Development Retailer School Principal School Teacher Secretary Security Agent Shippina Social Worker Statistician Student Services Telemarketing Therapist Transport Supervisor Travel Agent **Vocational Education** Warehouse Manager

Administrators

Administrators tend to do well in subjects that are related to math's, engineering, science, computers and philosophy. They are best suited for positions of detailed information, maintaining high standards, accuracy and order. Careers that involve the collection of data, administration or figuring out the best way to make it work.

Accountant Administration Agriculture **Analyst Architect** Astronomer **Automotive** Banking **Biologist** Carpenter Chemist Computers Construction **Dentist** Design Doctor **Economist** Electrician

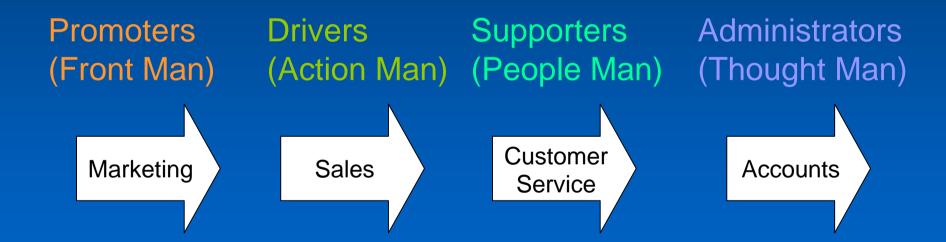
Engineer Financial planner **Florist** Graphic artist Health & safety Librarian Marine biologist Mathematician Medical technologist Mining engineer Optician Photographer **Physicist** Pilot **Planner Psychologist** Quality controller

Research Scientist Service technician Sociologist Software design Specialist sales **Statistics** Surgeon Technical writer **Technologist Therapist** Traffic control Trainer

Typist

Every business requires four types of people

Peter Drucker the famous management guru said* that each business must have four types of people. He called them the Front Man, the Action Man, the People Man and the Thought Man. Each person had a job to do that they were best suited to and which, the other types could not do well.



^{*}Peter Drucker: Management, Tasks, Responsibilities, Practices - 1973

Identifying styles

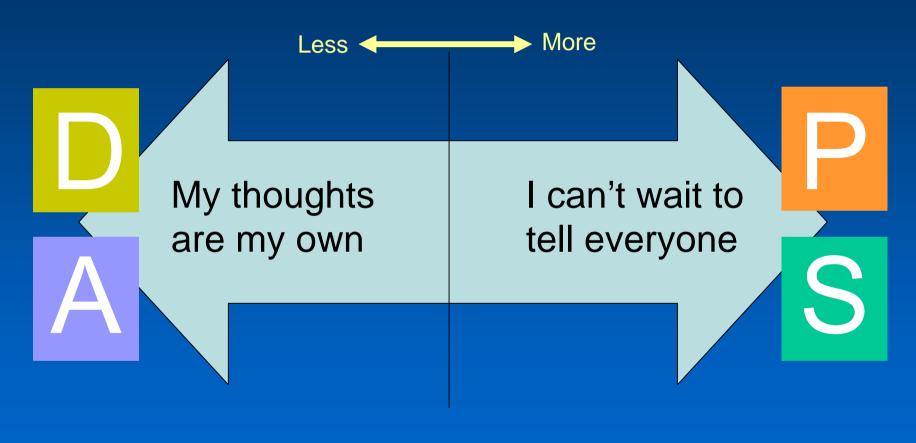
The intensity of each style determines how we behave

This chart indicates the range of behaviour between low and high for each style. High Drivers need to be in control and the decision makers, while low Drivers are happy being part of a team and don't need control

| | LOW INTENSITY | MID | HIGH INTENSITY |
|---------------------------------|--------------------------------------------------|----------------------------------------------------|------------------------------------------------|
| Drivers | Accommodating Modest, Conforming, Passive | Competitive Self-reliant, quick, inquisitive | Directing Assertive, Decisive, Controlling |
| Promoters | Reserved Modest, Quiet, Distant | Confident Charming, pleasant, observing | Engaging Outgoing, Convincing, Excitable |
| Supporters | Objective Questioning, Impatient, Critical | Relaxed Deliberate, amiable, alert | Harmonious Considerate, Patient, Lenient |
| Administrators [Analysers] | Spontaneous Unorganised, Improvised, Instinctive | Sensitive Mature, Careful, Courteous | Methodical Detailed, Precise, Perfectionist |

Expressiveness

How much emotion do I show toward others and the world around me?



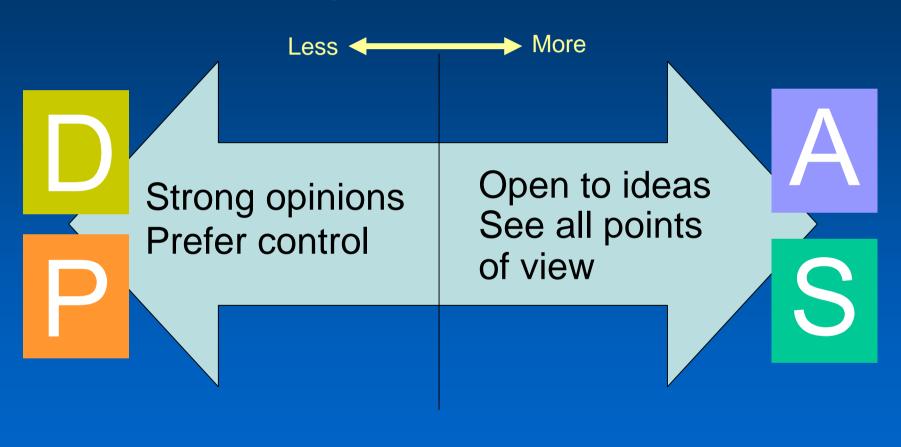
Assertiveness

How much urgency do I have?



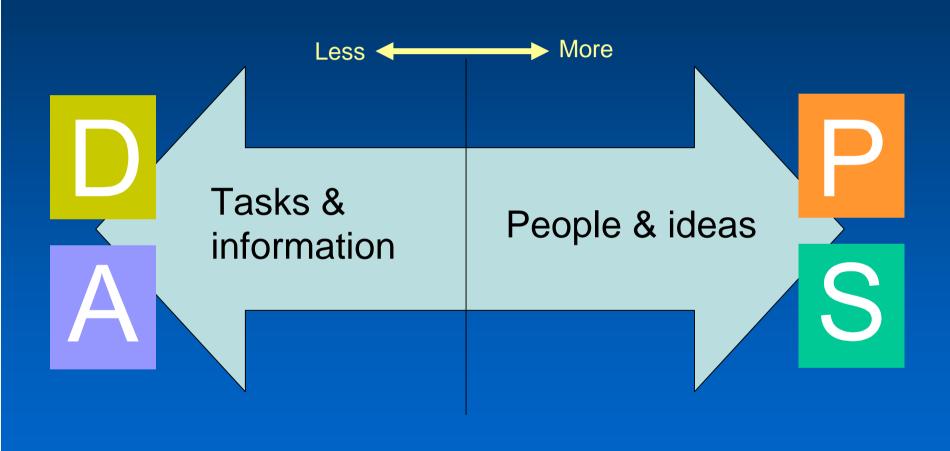
Flexibility

My willingness to accommodate the thoughts and actions of others



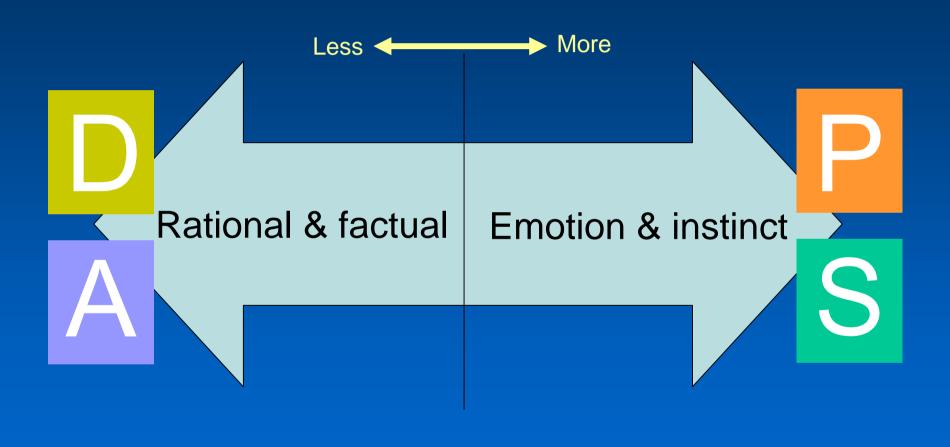
Work Preference

What do I enjoy most?



Decision Making

How do I decide?



Each style has strengths and weaknesses not shared with others

| | <u>Strengths</u> | <u>Weakness</u> |
|----------------|------------------|-----------------|
| Drivers | Decisiveness | Impatience |
| Promoters | Enthusiasm | Inattention |
| Supporters | Teamwork | Indecisiveness |
| Administrators | Precision | Perfectionist |